

**APPROPRIATION SUMMARY**

The 2008-09 final budget includes appropriation of \$3,568,891,043, an increase of \$95,234,917 or 2.74% over the 2007-08 restated final budget. The restated actual 2006-07 and final 2007-08 are due to the formation of the Health Care grouping that was previously listed in the Administrative/Executive Group. The schedule below lists appropriation, however, it does not include operating transfers, which is a mechanism for providing financing from one fund to another within the county.

	Restated Actual 2006-07	Restated Final 2007-08	Final 2008-09	Change Between 2007-08 & 2008-09	Percentage Change
<b>Countywide Operations</b>					
Admin/Executive Group	49,807,512	58,019,536	59,303,772	1,284,236	2.21%
Contingencies / Board Elective Projects	1,443,023	73,911,684	112,033,083	38,121,399	51.58%
Financial Administration	1,932,666	7,500,000	7,500,000	-	0.00%
Debt Service	20,147,355	21,437,356	21,812,356	375,000	1.75%
Economic Development Agency	7,084,530	7,866,652	7,318,898	(547,754)	(6.96%)
Fiscal Group	49,416,810	59,207,584	59,075,657	(131,927)	(0.22%)
Health Care	272,076,497	434,884,817	364,166,013	(70,718,804)	(16.26%)
Human Services	793,480,508	846,501,177	904,830,386	58,329,209	6.89%
Law and Justice Group	622,061,434	656,387,509	679,956,727	23,569,218	3.59%
Public and Support Services Group	90,036,716	103,580,691	102,337,115	(1,243,576)	(1.20%)
<b>Total General Fund</b>	<b>1,907,487,051</b>	<b>2,269,297,006</b>	<b>2,318,334,007</b>	<b>49,037,001</b>	<b>2.16%</b>
Restricted Financing Funds	-	59,080,371	62,127,620	3,047,249	5.16%
Capital Project Funds	70,152,205	137,057,617	133,946,159	(3,111,458)	(2.27%)
Special Revenue Funds	230,843,660	443,621,847	471,532,686	27,910,839	6.29%
<b>Subtotal</b>	<b>2,208,482,916</b>	<b>2,909,056,841</b>	<b>2,985,940,472</b>	<b>76,883,631</b>	<b>2.64%</b>
<b>Enterprise Funds</b>					
Arrowhead Regional Medical Ctr (ARMC)	348,119,398	361,320,328	372,646,384	11,326,056	3.13%
Medical Center Lease Payment	52,143,704	53,419,848	57,492,452	4,072,604	7.62%
ARMC Capital Projects	2,810	28,217,315	26,405,850	(1,811,465)	(6.42%)
County Museum Store	70,652	92,207	73,546	(18,661)	(20.24%)
Regional Parks Snackbars	74,035	77,609	93,392	15,783	20.34%
Regional Parks Environmental Science Day Camp	269,647	253,860	89,012	(164,848)	(64.94%)
Solid Waste Management	89,288,349	121,218,118	126,149,935	4,931,817	4.07%
<b>Subtotal</b>	<b>489,968,595</b>	<b>564,599,285</b>	<b>582,950,571</b>	<b>18,351,286</b>	<b>3.25%</b>
<b>Total Countywide Funds</b>	<b>2,698,451,511</b>	<b>3,473,656,126</b>	<b>3,568,891,043</b>	<b>95,234,917</b>	<b>2.74%</b>

**Countywide Operations**

Countywide operations show an increase in appropriation of \$49,037,001. Significant increases are in Human Services, Contingencies/Board Elective Projects and the Law and Justice Group. The most significant decrease is seen in Health Care. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net increase of \$1.3 million. This group previously included the budget units that comprised Health Care, which is now listed as a separate line item and discussed later in this budget summary. Slight increases are seen in many of the budget units within the Administrative/Executive Group with the largest increases seen in County Counsel (\$0.7 million) as a result of improvements made to the new case management/accounting system and Human Resources – Employee Health and Wellness (\$0.3 million) due to the opening of the High Desert Center. Decreases include \$0.2 million in Human Resources due to the removal of one-time funding that were carried over from 2006-07.



**Contingencies / Board Elective Projects** are increased a total of \$38.1 million. Contingencies increased by a net \$39.1 million and Board Elective Projects decreased by a net \$1.0 million. A new contingency in the amount of \$4.0 million was established for the construction of a new Central Juvenile Hall. Additionally, general fund contingencies increased by \$34.7 million primarily due to fund balance carryover. Board Elective Projects are funded in two budget units. One budget unit, Board Elective Funding, represents a one-time allocation provided to the Board of Supervisors to fund projects that are not identified in the budget process. The 2009-08 allocation was \$5.0 million, which is a reduction of \$5.0 million from the prior year. This budget unit also had a carryover of unspent funds from the prior year of \$5.5 million bringing the total available for distribution to \$10.5 million. Priority Policy Needs is the budget unit that represents the ongoing, annual allocation of \$2.5 million. This allocation is coupled with prior year unspent funds bringing the total available to \$4.4 million. The balance in Priority Policy Needs is reduced from last year's final budget as a result of several projects identified for funding throughout 2007-08.

The **Economic Development Agency** shows a net \$0.5 million decrease resulting primarily from the elimination of prior year one-time funding related to the 4<sup>th</sup> District Special Economic Development Project, the 1<sup>st</sup> District Community Projects and the High Desert Business/Employment Resource Center. This reduction was offset by a redirection of a 2005-06 Allocation to Economic Development from the Department of Public Works by the 4th District.

Overall the **Fiscal Group** experienced a slight decrease in appropriation in the general fund. The Auditor/Controller-Recorder decreased by \$0.3 million and the Treasurer-Tax Collector decreased by \$0.8 million. The Assessor's general fund budget unit increased by \$0.9 million mainly as the result of the consolidation of the Assessor's State-County Property Tax Administration Program budget unit into the Assessor's general fund budget unit.

**Health Care** represents the departments of Public Health, Behavioral Health and Health Care Administration. The Health Care Administration budget unit decreased by \$90.9 million primarily as a result of lower anticipated payments made to the state under SB1100. Additionally, Public Health decreased \$5.2 million for reductions made to budgeted staffing and the loss of the Outreach, Enrollment, Retention Utilization (OERU) grant. Offsetting these decreases is an increase of \$23.6 million in Behavioral Health due to funding full-year costs of positions added during the fiscal year coupled with increases professional services contracts related to the Mental Health Services Act.

The **Human Services** increased a net \$58.3 million. Significant increases are budgeted in four of the subsistence budget units: CalWORKs – All Other Families (\$36.3 million), CalWORKs – 2 Parent Families (\$9.2 million), Foster Care (\$9.4 million) and Aid to Adoptive Children (\$3.1 million). The CalWORKs heightened costs are due to dramatic increases in the number of cases resulting from the slowing economy. Foster Care increases are two-fold, anticipated increases in caseload and grant increases. Aid to Adoptive Children is anticipating growth due to the rise in successful placement of more children with special needs and the higher costs associated with their care. A net increase of \$1.7 million is also reflected in the Human Services Administrative Claim budget unit. The growth is primarily due to the elevation in the In-Home Supportive Services provider payments required by caseloads and increases in transportation and ancillary assistance provided to employment services clients. For the Department of Child Support Services, the increase of \$0.3 million is the result of increases in services and supplies costs related to the conversion to a new case management system.

These Human Services increases were offset by decreases of \$0.8 million in subsistence budget unit, Kinship Guardianship Assistance Program due to the slow expansion of this enhanced program and \$1.1 million in the Department of Aging and Adult Services resulting from the termination of the National Association for Hispanic Elderly (NAHE) contract which provided a senior job training program.

The **Law and Justice Group** increased by \$23.6 million. The most significant increases are in the following budget units: Sheriff-Coroner (\$13.6 million), District Attorney (\$7.5 million) and the Trial Court Funding – Maintenance of Effort (\$3.2 million). Much of the increase for Sheriff-Coroner and District Attorney is due to the financing of safety and safety management employee increases in salaries and benefits as negotiated in their agreements which continue into the 2008-09 fiscal year. Increases of \$3.2 million in the Trial Court Funding – Maintenance of Effort are the result of anticipated increases in the collection of fines.

The **Public and Support Services Group** shows a net decrease of \$1.2 million. The most significant decrease is in the Registrar of Voters budget unit which was reduced by \$3.3 million primarily due to a decrease in costs associated with conducting one major election instead of three elections that were included in the 2007-08 budget and by a reduction of one-time Help America Vote Act (HAVA) funding. Offsetting this significant decrease is a \$1.0 million increase to Land Use Services – Advanced Planning due to the approval of several policies items related to specific plans. Slight increases are also seen in the Utilities and Rents budget units.

### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total \$62.1 million for these restricted financing funds, the Realignment portion is \$44.9 million and the Prop 172 portion is \$17.2 million. Appropriation increased from the prior year by \$3.0 million, which consisted of a \$2.4 million increase in Realignment and a \$0.6 million increase in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

### **Capital Project Funds**

Capital Project Funds appropriation decreased by a net \$3,111,458 from the prior year amount. Of the \$133.9 million total appropriation for all capital projects for 2008-09, \$18.9 million was budgeted for new projects and \$115.0 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

### **Special Revenue Funds**

Special Revenue Funds increased by \$27.9 million overall.

Significant increases in appropriation in special revenue funds include:

- \$27.5 million growth in contingencies in the Mental Health's Services Act (MHSA) budget unit due to lower than anticipated expenditures within the Behavioral Health general fund budget unit for the new component of MHSA, Capital and Technologies, for which no costs have been designated.
- \$7.4 million increase in Public Works – Transportation Road Operations budget unit. Major increases include the funding of key rehabilitation projects using Prop 1B funds and the purchase of new and replacement vehicles. Reductions in reimbursements resulting from the completion of several projects also impacts total appropriation.
- \$4.6 million increase in contingencies in the Master Settlement Agreement budget unit due to available fund balance.
- \$4.6 million net increase in Sheriff-Coroner special revenue funds, in which a \$4.4 million increase is budgeted in the two budget units that represent Federal and State Seized Assets.
- \$3.4 million increase in the Southwest Border Prosecution budget unit due to available fund balance.
- \$1.9 million net increase in Community Housing and Development of which the largest increases include \$1.2 million in general administration and \$1.5 million is in the IVDA Program. These increases are offset by minor reductions in other program budget units.
- \$1.4 million net increase in appropriation for Preschool Services, of which the majority is in the other charges appropriation unit for anticipated increases in transportation services' rates, food services, and delegate agency contracts.

Significant decreases in appropriation in special revenue funds include:

- \$5.7 million reduction in appropriation in the various District Attorney special revenue funds due to a change in budgeting. The expenditures in these special revenue funds were consolidated into the District Attorney's general fund budget unit with an offsetting operating transfer in to the general fund to finance these programs.
- \$5.5 million decline in Transportation – Regional Development Mitigation Plan budget unit due to decreased development activity and a reduction in the need for evaluation of new projects.
- \$5.3 million decrease in the Auditor/Controller-Recorder's Systems Development budget unit. This decrease is the result of reductions in computer software purchases and professional services, as well as the elimination of \$2.0 million in one-time funding to the California a-Recording Transaction Network Authority, a joint powers agreement. Furthermore, contingencies were reduced from the prior year as a result of program need coupled with reduced revenues.
- \$3.6 million decrease in departmental budgeted contingencies in the Behavioral Health's Block Grant Carryover Program budget unit due to a reduction in fund balance and departmental revenues. Furthermore, Behavioral Health is anticipating a \$1.2 million reduction in the Prop 36 budget unit, the Substance Abuse and Crime Prevention Act of 2000, resulting from a decrease in the allocation received from the State.
- \$2.6 million reduction in the Assessor's State/County Property Tax Administration Program budget unit as this special revenue fund was consolidated into the Assessor's general fund budget unit.
- \$1.3 million net decrease in appropriation in Workforce Development resulting from reductions in the Department of Labor's Workforce Investment Act allocations.

### **Enterprise Funds**

Of the seven enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center (ARMC), Medical Center Lease Payment, and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) increased appropriation by a total of \$11.3 million. The two significant areas increasing their budget include salaries and benefits costs and costs for fixed assets. Salaries and benefit costs increased by \$7.5 million. The components involved in this area include: MOU for nurses, retirement, and step advances for the 2,771.3 budgeted staffing positions. The other major area is fixed assets, which is increasing by \$4.4 million in order to fund new equipment purchases as well as purchases to replace existing aging equipment.

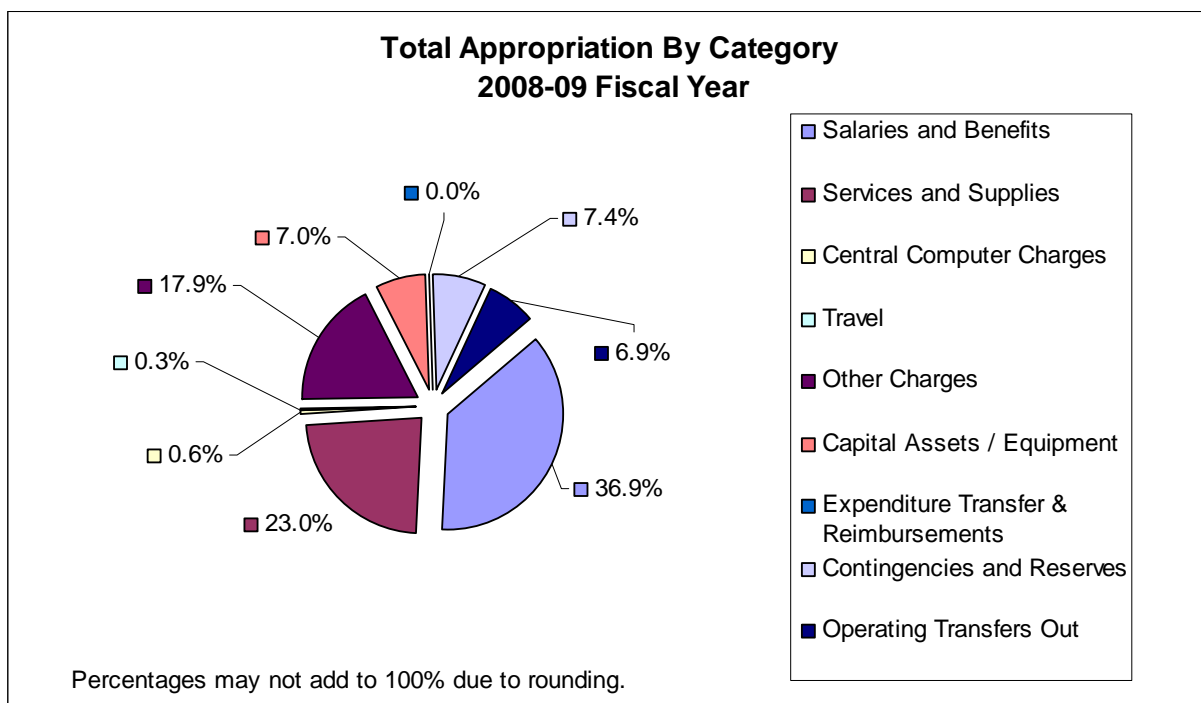
Medical Center Lease Payment appropriation is increasing by \$4.0 million. This increase is related to lease payments which include the final maturity of the 1997 Medical Center equipment bonds, associated fees, and increased contingencies due to the county's share of the interest rate swap savings realized in 2007-08.

Solid Waste Management increased appropriation by a total of \$4.9 million. This increase is the result of budgeting an additional \$6.9 million in Operations largely for debt service payments, the cost of potential legal settlements, and the balance of work related to the Fire Debris Management Program. However, these increases are partially offset by a net decrease of approximately \$2.0 million for capital projects.

The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one fund to another within the county. The figures presented on the appropriation summary by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on the first page of this county budget summary section. Additionally, there are charts to reflect appropriation summary by category, appropriation summary by group/agency and appropriation summary by fund type.

### **APPROPRIATION SUMMARY BY CATEGORY**

	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Adopted Budget
<b>Appropriation</b>			
Salaries and Benefits	1,325,064,404	1,414,348,650	1,413,210,588
Services and Supplies	839,099,986	848,640,760	882,973,902
Central Computer Charges	17,848,675	20,414,813	21,875,645
Travel	-	-	10,351,922
Other Charges	715,060,056	705,918,422	684,942,920
Capital Assets / Equipment	291,507,915	274,682,341	269,578,077
Expenditure Transfer & Reimbursements	(7,096,920)	198,123	529,283
Contingencies and Reserves	151,959,964	209,453,017	285,428,706
Operating Transfers Out	287,057,017	245,852,403	264,467,802
<b>Total</b>	<b>3,620,501,097</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>
Budgeted Staffing	17,601.2	18,234.4	18,224.0



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are decreasing from the prior year by approximately \$1.1 million or -0.1%. Of this decrease, \$13.1 million is the result of the Board of Supervisors direction to remove new positions and associated costs and the costs of existing position reclassifications from the general fund. Offsetting this is an increase in costs as a result of negotiated labor agreements with nurses, safety, and safety management representation units only, and required retirement contributions. Arrowhead Regional Medical Center had the most significant change in staffing by adding 115.3 budgeted positions due to volume increases. Refer to the "Budgeted Staffing Summary" later in this section for further detail regarding staffing changes by department.
- Services and Supplies are increasing by approximately \$34.3 million or 4.0%. Significant increases include Behavioral Health, Road Operations, Sheriff-Coroner, and Purchasing. Significant decreases in Registrar of Voters, Public Health, Auditor/Controller-Recorder – Systems Development, and Economic Development.
- Central Computer charges are increasing by \$1.5 million or 7.2% primarily due to the plan to redesign the county's Wide Area Network (WAN) to improve bandwidth capacity and redundancy to meet increasing demand for service.
- Travel is a new appropriation unit in 2008-09 and these costs were previously budgeted in services and supplies. The total appropriation to cover travel and all associated costs is \$10.4 million.
- Other Charges are decreasing by \$21.0 million or -3.0%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. The most notable changes are a \$90.5 million decrease in Health Care Administration and a net increase of \$64.1 million in Human Services Administrative Claim and Subsistence Payments.
- Capital Assets/Equipment is decreasing by \$5.1 million or -1.9%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories involving improvements to land decreased by \$3.1 million in Solid Waste, improvements to structures decreased by \$4.5 million primarily in the Capital Improvement Projects budget units, equipment in Arrowhead Regional Medical Center increased by \$4.6 million, capitalized software decreased by \$2.0 million in Behavioral Health due to the completed implementation of an appointment scheduler, data mining, Geographical Informational System and touch screen technology software for the MHSa program.
- Expenditure Transfer & Reimbursements are increasing \$0.3 million or 167.1%. Transfers are the movement of resources from one fund to another for payment of services received and reimbursements are the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source.
- Contingencies and Reserves are increasing by a total of \$76.0 million or 36.3%. Significant increases in contingencies include \$39.1 million in general fund contingencies, of which \$34.7 million is in contingencies for uncertainties and \$4.0 million set aside for the construction of a new Central Juvenile Hall; \$27.5 million in Behavioral Health's special revenue funds; \$2.4 million in Realignment; and \$4.6 million in Master Settlement Agreement special revenue fund. These increases are offset by reductions which include a \$4.9 million decrease in the various Transportation special revenue funds; a \$3.6 million decrease in Behavioral Health's Block Grant Carryover budget unit; and a \$1.3 million decrease in contingencies in the Auditor/Controller-Recorder's Systems Development special revenue fund.
- Operating Transfers Out is a method of providing financing from one fund to another for the implementation of a project or program, and is increasing by \$18.6 million or 7.6%. The most significant increases are \$19.6 million in the Courthouse capital project fund, \$7.2 million in the Mental Health Service Act budget unit, and \$3.9 million in Financial Administration; decreases include \$14.2 million in the two budget units that account for Trial Courts seismic retrofit/remodel project and \$4.6 million in Behavioral Health.



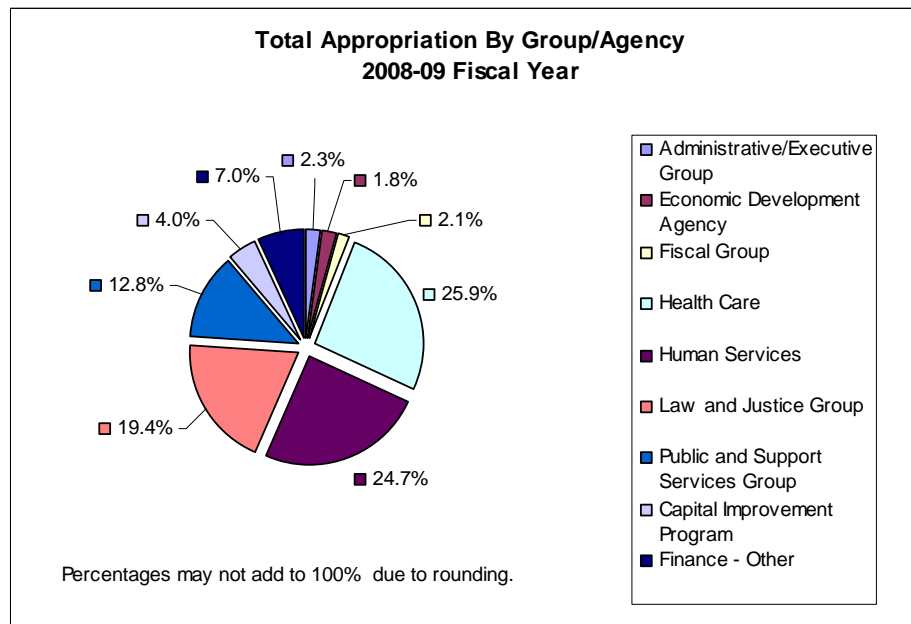


**APPROPRIATION SUMMARY BY GROUP/AGENCY**

	Restated Fiscal Year 2006-07 Adopted Budget	Restated Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Adopted Budget
Administrative/Executive Group	87,279,523	94,047,229	88,270,592
Economic Development Agency	72,158,589	71,494,292	70,245,717
Fiscal Group	81,705,339	84,929,021	78,633,335
Health Care	919,181,178	1,014,678,565	992,253,906
Human Services	878,654,528	886,107,661	945,824,265
Law and Justice Group	670,404,702	725,983,383	745,244,139
Public and Support Services Group	476,161,994	481,070,487	490,231,909
Capital Improvement Program	187,965,212	137,057,617	153,540,654
Finance - Other	246,990,032	224,140,274	269,114,328
<b>Total</b>	<b>3,620,501,097</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>
Budgeted Staffing	17,601.2	18,234.4	18,224.0

Restatement represents the separation of Health Care from Administrative/Executive Group.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that only appropriate operating transfers out.



### Governmental Fund Types

**General Fund:** The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County's primary operating fund. General Fund – Restricted Financing consists of Prop 172 and Realignment funds.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

**Capital Project Funds:** Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

### Proprietary Fund Types

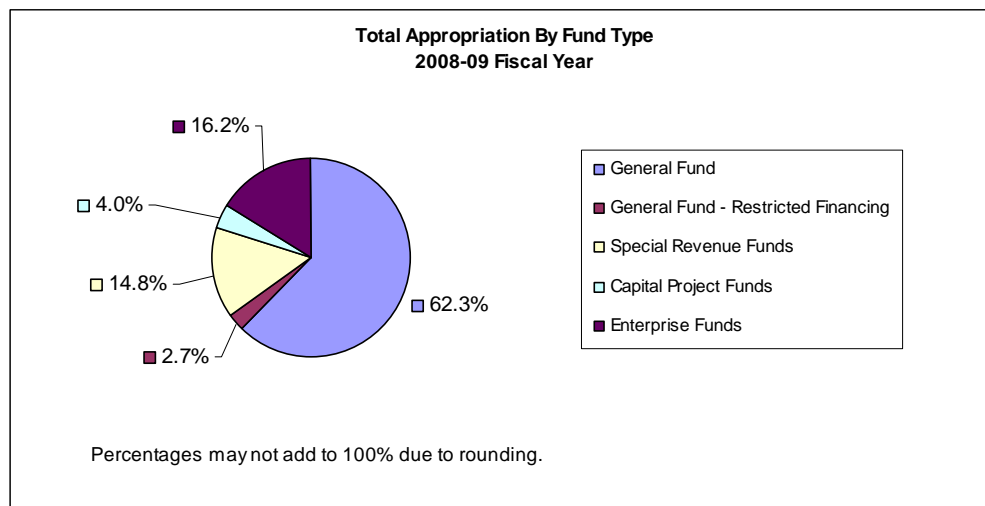
**Enterprise Funds:** Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Internal Service Funds:** Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.

### APPROPRIATION SUMMARY BY FUND TYPE

	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Adopted Budget
General Fund	2,277,651,703	2,344,839,832	2,388,845,335
General Fund - Restricted Financing	90,401,211	101,656,470	104,610,538
Special Revenue Funds	506,727,262	537,348,005	566,858,991
Capital Project Funds	187,965,212	137,057,617	153,540,654
Enterprise Funds	557,755,709	598,606,605	619,503,327
<b>Total</b>	<b>3,620,501,097</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>
 Budgeted Staffing	 17,601.2	 18,234.4	 18,224.0





The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
<b>Administrative/Executive Group</b>					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X	X			
County Counsel	X				
Human Resources	X	X			
Information Services	X				X
Purchasing	X				X
Risk Management					X
Local Agency Formation Commission	X				
County Schools	X				
<b>Economic Development Agency</b>					
Economic Development	X	X			
<b>Fiscal Group</b>					
Assessor	X	X			
Auditor/Controller-Recorder	X	X			
Treasurer-Tax Collector/Public Administrator	X	X			
<b>Health Care</b>					
Health Care	X	X		X	
Arrowhead Regional Medical Center		X		X	
Behavioral Health	X	X			
Public Health	X	X			
<b>Human Services</b>					
Aging and Adult Services	X				
Child Support Services	X				
Human Services	X				
Preschool Services		X			
Veterans Affairs	X				
<b>Law and Justice Group</b>					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff-Coroner	X	X			
<b>Public and Support Services Group</b>					
Public and Support Services Group Administration	X				
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Fleet Management					X
Land Use Services	X	X			
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
<b>Capital Improvement Program</b>					
Capital Improvement Program			X		
<b>Finance - Other</b>					
County Administrative Office	X	X			



**REVENUE SUMMARY**

The 2008-09 final budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers as they are a mechanism for providing financing from one fund to another within the county.

	Restated Actual 2006-07	Restated Final 2007-08	Final 2008-09	Change Between 2007-08 & 2008-09	Percentage Change
<b>REVENUE FOR ALL COUNTY FUNDS</b>					
(Excluding Enterprise Funds)					
Property Related Revenue	452,785,269	473,913,704	496,135,490	22,221,786	4.69%
Other Taxes	179,485,180	192,405,584	180,717,354	(11,688,230)	(6.07%)
State and Federal Aid	1,290,397,655	1,360,355,201	1,463,073,232	102,718,031	7.55%
Charges for Current Services	303,303,037	424,598,195	337,823,738	(86,774,457)	(20.44%)
Other Revenue	154,168,672	150,422,929	165,412,228	14,989,299	9.96%
<b>Subtotal</b>	<b>2,380,139,813</b>	<b>2,601,695,613</b>	<b>2,643,162,042</b>	<b>41,466,429</b>	<b>1.59%</b>
<b>ENTERPRISE FUNDS</b>					
Arrowhead Regional Medical Center (ARMC)	306,418,077	361,628,449	368,673,065	7,044,616	1.95%
Medical Center Lease Payment	26,594,189	24,001,225	19,522,036	(4,479,189)	(18.66%)
ARMC Capital Projects	92,728	-	-	-	-
County Museum Store	98,608	100,000	100,000	-	0.00%
Regional Parks Snackbars	54,901	82,000	104,000	22,000	26.83%
Regional Parks Environmental Science Day Camp	209,674	205,200	89,012	(116,188)	(56.62%)
Solid Waste Management	75,362,570	89,302,811	83,959,594	(5,343,217)	(5.98%)
<b>Subtotal</b>	<b>408,830,747</b>	<b>475,319,685</b>	<b>472,447,707</b>	<b>(2,871,978)</b>	<b>(0.60%)</b>
<b>Total County Budget</b>	<b>2,788,970,560</b>	<b>3,077,015,298</b>	<b>3,115,609,749</b>	<b>38,594,451</b>	<b>1.25%</b>

Restated actual 2006-07 and final 2007-08 to include the property tax swap revenue and property transfer tax revenue into the property related revenue category not the other taxes category.

**Property Related Revenue**

Property related revenue is expected to increase 4.69% over the 2007-08 final budget amount. This growth is primarily attributable to secured property tax and VLF/Property Tax Swap revenues in 2007-08 that exceed budgeted amounts by 3% for 2008-09. This 3% growth in assessed valuation compares to double digit assessed valuation growth in recent years. This downward adjustment is the result of a sharp decline in the housing market and a reduction in the fair value of residential properties.

**Other Taxes**

Other taxes are decreasing by a net \$11.7 million. Prop 172 sales tax received in 2007-08 was \$18.8 million below budget due to steep decline in real estate activity and higher oil prices. For 2008-09, growth of 3% was estimated using 2007-08 projections which translated into a net reduction of \$13.0 million for Prop 172 in 2008-09.

**State and Federal Aid**

An overall increase of \$102.7 million is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.



Significant increases in State and Federal Aid include:

- \$53.0 million increase in the Human Services Subsistence budget units, of which \$29.6 million is in state aid for children and \$23.4 million is in federal aid for children. These increases are offset by a net \$3.2 million decrease in the Human Services Administrative Claim budget unit which represents a decrease of \$5.4 million in federal welfare administration offset by a \$2.2 million increase in state public assistance.
- \$26.9 million in state support in the Mental Health Services Act budget unit.
- \$17.5 million in Transportation's Road Operations resulting from \$15.5 million in state traffic congestion funds, \$5.0 in a FEMA federal capital grant funds, offset by the reduction of \$3.0 million in state other support.
- \$12.6 million increase in Behavioral Health which components include increases of \$7.4 million in state – other revenue, \$5.1 million in Medi-Cal inpatient revenues, \$1.1 million in federal aid for disasters, offset by a reduction of \$1.0 million in SB 90 revenues.

Significant decreases in State and Federal Aid include:

- \$3.5 million decrease in the Airports capital projects budget unit due to fewer federal funds anticipated from the Federal Aviation Administration for airport improvement.
- \$3.0 million in state funding to the Registrar of Voters which is comprised of \$2.0 million in state reimbursement of the February 2008 election and \$1.0 million in state HAVA grant funding reimbursement.

### **Charges for Current Services**

Charges for current services are anticipated to decrease from the 2007-08 final budget. The most significant reduction in this category of revenue is in the Health Care Administration budget unit which decreased by \$89.8 million due to expected lower revenues associated with SB1100. Various transportation budget units are projecting reductions totaling \$8.8 million in facility development fees. Booking fee receipts have been eliminated resulting in \$3.0 million decrease and recording fees are down by a projected \$4.7 million due to the downturn in the economy.

Noteworthy increases in current services include \$10.8 million in law enforcement services provided by the Sheriff; \$4.0 million in property tax admin fees; \$3.4 million in court fees; an increase of \$2.8 million in countywide cost allocation plan (COWCAP) revenues, and \$2.1 million that was reclassified as current services from other revenue.

### **Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds.

Significant increases in this category include \$6.6 million in long term debt proceeds for capital projects, \$5.0 million in interest revenue, \$2.3 in Transportation's Road Operations due to the anticipated proceeds from sale of surplus right-of-way in connection with the Valley Boulevard at Pepper Street intersection realignment project in Colton, and \$1.8 million in one-time funding from a closeout reconciliation of the child support and distribution trust fund approved by the state, and \$1.1 million in other court fines based on past and current collections.

Significant decreases include \$2.1 million in other revenue that was reclassified as charges for current services, and \$1.5 million in other revenue in capital projects.

**Enterprise Funds**

Of the seven enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center, Medical Center Lease Payments, and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) revenues are expected to increase by a net \$7.0 million. The most significant changes in revenue include growth of \$12.8 million in current services from private pay patients and insurance offset by anticipated reductions in the funding of patient services by the state and federal government of \$3.0 million in Medi-Cal and \$1.9 million in Medicare.

Medical Center Lease Payment revenue is decreasing by \$4.5 million due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds

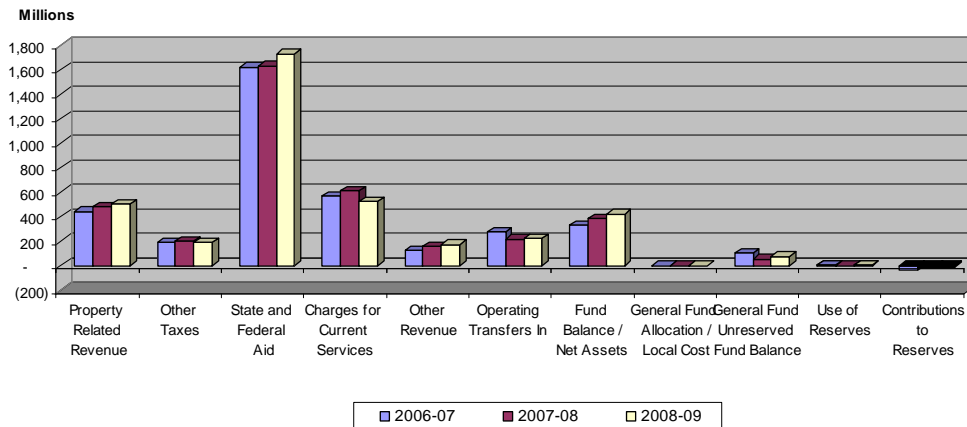
Solid Waste Management revenues decreased by \$5.3 million primarily because of reduced tonnage anticipated at the landfill/disposal sites resulting from less construction activity and increased waste diversion/recycling.

**TOTAL REVENUE AND OTHER FINANCING SOURCES**

	Restated Fiscal Year 2006-07 Adopted Budget	Restated Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Adopted Budget
<b><u>Revenue</u></b>			
Property Related Revenue	442,430,970	481,258,182	503,659,199
Other Taxes	187,663,775	199,525,634	188,210,404
State and Federal Aid	1,622,031,175	1,630,152,790	1,728,033,224
Charges for Current Services	568,348,265	611,222,886	524,868,984
Other Revenue	123,741,481	154,855,806	170,837,938
<b>Total Revenues</b>	<b>2,944,215,666</b>	<b>3,077,015,298</b>	<b>3,115,609,749</b>
<b><u>Other Financing Sources</u></b>			
Operating Transfers In	275,104,245	214,315,375	221,274,513
Fund Balance/Net Assets	329,871,416	383,609,334	422,517,290
General Fund Unreserved Fund Balance	100,698,815	56,425,431	77,342,818
Use of Reserves	6,063,708	2,688,000	4,096,300
Contributions to Reserves	(35,452,753)	(14,544,909)	(7,481,825)
<b>Total Other Financing Sources</b>	<b>676,285,431</b>	<b>642,493,231</b>	<b>717,749,096</b>
<b>Total Revenue and Other Financing Sources</b>	<b>3,620,501,097</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>

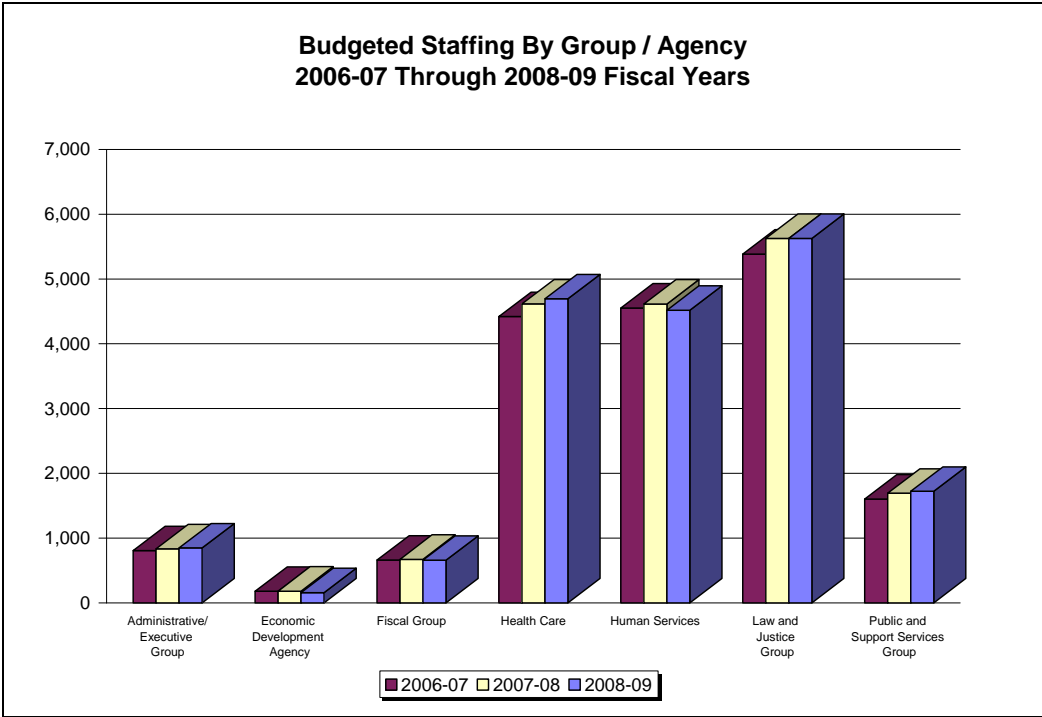
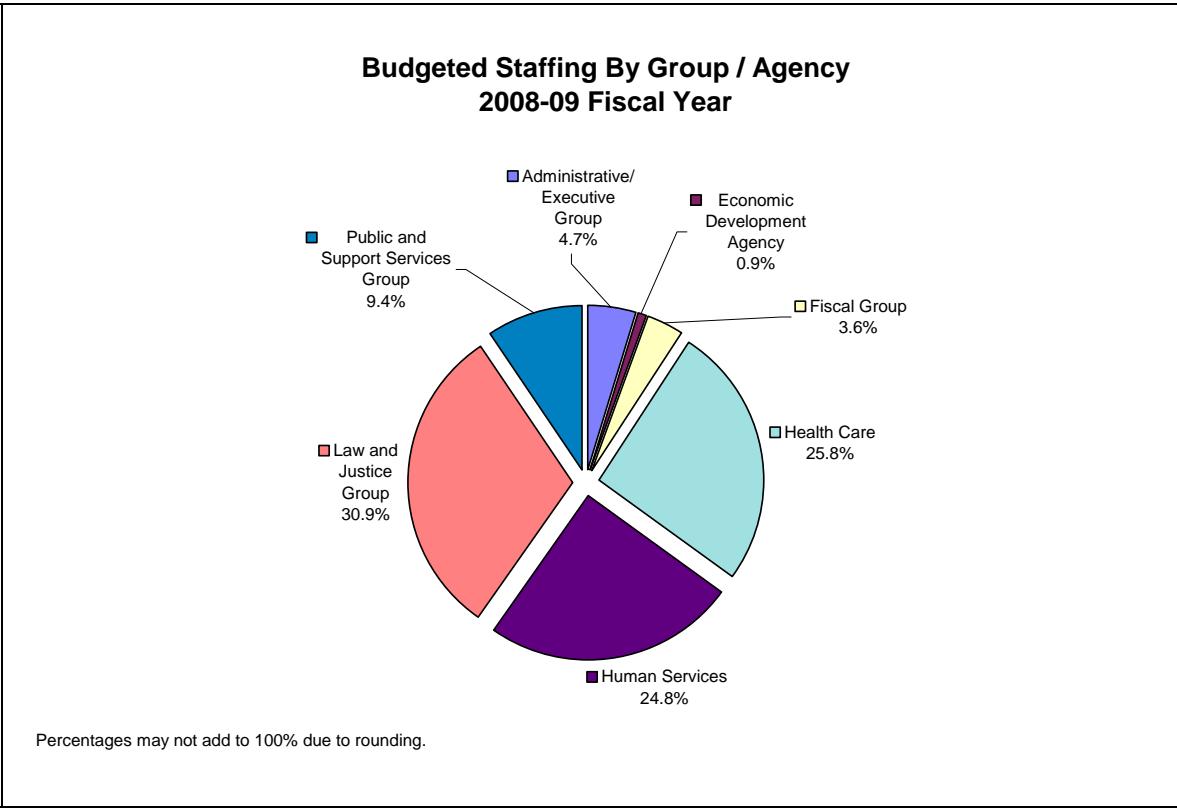
The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers, which are the mechanism for providing financing from one fund to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.

**Total Revenue and Other Financing Sources  
2006-07 Through 2008-09 Fiscal Years**



**BUDGETED STAFFING SUMMARY**

The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The graph at the bottom illustrates the budgeted staffing for the current as well as the prior two fiscal years.





	Change from Previous Year				2008-09 Budgeted Staffing	Percentage Change
	2007-08 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	13,481.1	(83.2)	10.1	(73.1)	13,408.0	(0.5%)
Other Funds	4,753.3	62.7	0.0	62.7	4,816.0	1.3%
Total	18,234.4	(20.5)	10.1	(10.4)	18,224.0	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

#### **General Fund**

- **Behavioral Health** increased budgeted staffing by 32.9 positions which represent full year funding of positions added during the fiscal year.
- **Public Health** decreased budgeted staffing by a net 71.6 positions. The department deleted 52.8 vacant, budgeted positions and added 9.4 new budgeted positions for a net decrease of 43.4 budgeted positions. In addition, this budget unit experienced a budgeted staffing decrease of 28.2 positions due to a technical change to the rounding of position numbers to one decimal place on the county's budget system.
- **Aging and Adult Services – Aging Program** budgeted staffing decreased by 58.2 positions. This reduction is primarily due to the termination of the National Association for Hispanic Elderly (NAHE) contract that resulted in a staffing decrease of 44.7 positions. Other reductions include 12.5 contract positions and 1.0 Public Service Employee for a total net reduction of 58.2 positions.
- **District Attorney – Criminal Prosecution** decreased budgeted staffing by a net 1.0 position in the caseload driven, grant or special funded programs category. Additions include 2.0 grant funded positions received due to the acceptance of the State Insurance Commissioner's grant to assist with Workers' Compensation Insurance Fraud Prosecution. Offsetting this increase is a reduction of 3.0 budgeted positions related to the Street Enforcement and Marijuana Suppression grant.
- **Sheriff-Coroner** has seen a net increase of 41.6 budgeted positions in the caseload driven, grant or special funded programs category primarily due to the addition of 48.6 personnel added for city and court contracts, 2.0 positions for the enforcement of Jessica's Law, 5.0 inmate welfare funded positions, and 1.0 additional grant funded position. These increases will be offset by the reduction of 15.0 Sheriff Trainee budgeted staffing in anticipation of fewer additional contract city positions.
- **Probation – Administration, Corrections and Detention** has seen a net decrease of 12.1 positions in the caseload driven, grant or special funded programs category primarily due to the deletion of 50.0 positions due to a lack of funding for three of Probation's institutional/treatment programs, including the BRIDGES alternative to detention program (BRIDGES) and the Regional Youth Educational Facilities (RYEF) Boys and Girls programs. These deletions will be offset by the addition of 33.0 budgeted positions as a result of the State funded Juvenile Justice Realignment program. Also, 3.4 positions were added as the result of a technical change to the rounding of position numbers to one decimal place in the County's Budget System and budgeted staffing increased 1.5 for additional overtime.



**Other Funds**

- **Community Development and Housing** budgeted staffing decreased by 11.5 vacant, budgeted positions primarily due to reductions in funding of federal grants.
- **Assessor – State/County Property Tax Administration Program** decreased by 28.3 budgeted positions due to the consolidation of this special revenue fund into the Assessor's general fund.
- **Arrowhead Regional Medical Center (ARMC)** had a net increase of 115.3 budgeted staffing positions. Of this increase, 20.0 positions are the result of a technical change to the rounding of position numbers to one decimal place in the county's budget system. The remaining 95.3 increase is primarily due to an increase of 32.0 Medical Resident/Interns, an increase of 30.7 in Psychiatric Technicians and Nurses, an increase of 21.3 in Environmental services staff, and an increase of 17.3 due to Emergency Room staffing adjustments based on departmental needs. These internal departments were previously staffed on historical activity and have not kept up with actual FTE's appropriate for current volumes and demands. These increases are further offset by slight reductions totaling 6.0 budgeted staffing in other ARMC departments.
- **Preschool Services** budgeted staffing decreased by a net 15.2 budgeted positions. This reduction is the result of 7.8 positions added due to a technical change to the rounding of position numbers to one decimal place in the County's Budget System, coupled with an annual departmental re-evaluation of staffing requirements due to continued flat federal funding. As a result of yearly process, the department reorganized and deleted 59.7 positions consisting of 31.3 contract positions, 9.7 extra help positions and 18.7 regular positions and added 36.7 positions including 32.2 contract positions, and 4.5 regular positions.
- **District Attorney – Special Revenue** decreased by 28.0 budgeted positions. These positions were moved into the District Attorney's general fund budget unit. This technical change will provide the department flexibility in making staff reductions in the event of declining revenue through reassignments or attrition.
- **Probation – Juvenile Justice Grant Program** decreased by a net 11.5 budgeted positions due to the elimination of the SUCCESS Program as a result of state budget constraints. The department will be deleting 8.0 Probation Officers, 2.0 Office Assistants, and 2.0 Supervising Probation Officers, 11.0 of which will be transferring to Probation's Administrative, Corrections and Detention budget unit and will be funded primarily through State Juvenile Justice Realignment Program funds. The remaining 1.0 vacant Probation Officer position will be deleted. These deletions are partially offset by an increase in overtime by 0.5 budgeted staffing.
- **County Library** increased by 31.7 budgeted positions. A large majority of this increase contains full year funding for existing positions that were added towards the end of 2007-08. These positions (Library Assistant, Library Page and Student Intern) were added to correspond with the opening of larger facilities at the Fontana, Highland and Loma Linda branch libraries. The department's budget also includes partial year funding for additional staffing at the new Chino Hills and Phelan branches that are expected to open midyear 2008-09.

Significant changes from the previous year in all other programs include the following:

**General Fund**

- **Assessor** general fund budget unit increased a net 8.7 positions. This increase was the result of three factors. The first reason being the consolidation of the Assessor's special revenue fund, State/County Property Tax Administration Program, into the general fund which included the addition of 28.3 positions. The second factor was the reduction of 9.8 budgeted positions to accommodate trends in historical staffing levels and provide for an anticipated vacancy factor. The third factor was the reduction in local cost funding which formerly backfilled state funds. This backfill reduction accounted for a decrease of 9.8 budgeted staff.
- **District Attorney – Criminal Prosecution** budgeted staffing increased by an additional 32.0 positions that were not related to caseload or grant driven. The majority of these, 33.0 budgeted positions, were moved from the District Attorney's other budget units into this District Attorney's general fund. Another 1.0 position was deleted to correct for a previous dual filled position.
- **Sheriff-Coroner** has seen a net decrease of 7.1 budgeted positions. Of this decrease, 8.4 positions are the result of a technical change to the rounding of position numbers to one decimal place in the County's Budget System. This decrease is offset by the increase of 0.9 budgeted staffing to fully fund an Automated Systems Technician, 0.2 budgeted staffing to allow for the reclassification of two recurrent positions to one regular Training Specialist and 0.2 budgeted staffing towards additional overtime for an Accountant I.

Countywide staffing changes are outlined by county department in the following chart:

## BUDGETED STAFFING SUMMARY

Department	2006-07 Final Budget	2007-08 Final Budget	2008-09 Final Budget	Change Between 2007-08 & 2008-09
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	60.5	57.3	62.1	4.8
BOARD OF SUPERVISORS - LEGISLATION	2.0	5.0	4.5	(0.5)
CLERK OF THE BOARD	15.0	16.0	16.0	0.0
COUNTY ADMINISTRATIVE OFFICE	21.3	25.0	26.0	1.0
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	0.0	(3.0)
COUNTY COUNSEL	67.6	71.6	73.7	2.1
HUMAN RESOURCES	100.0	103.0	103.0	0.0
HUMAN RESOURCES - THE CENTER FOR EMPLOYEE HEALTH AND WELLNESS	18.2	18.5	18.5	0.0
INFORMATION SERVICES - APPLICATION DEVELOPMENT	102.8	107.5	107.7	0.2
PURCHASING	15.0	15.0	18.0	3.0
SUBTOTAL GENERAL FUND	405.4	421.9	429.5	7.6
<b><u>OTHER FUNDS</u></b>				
HUMAN RESOURCES - COMMUTER SERVICES	2.5	3.0	3.0	0.0
HUMAN RESOURCES - EMPLOYEE BENEFITS AND SERVICES	33.0	32.0	32.0	0.0
INFORMATION SERVICES - COMPUTER OPERATIONS	135.1	134.1	140.4	6.3
INFORMATION SERVICES - TELECOMMUNICATIONS SERVICES	105.0	118.0	120.4	2.4
PURCHASING - PRINTING SERVICES	16.0	18.0	19.0	1.0
PURCHASING - SURPLUS PROPERTY AND STORAGE OPERATIONS	8.0	5.0	3.0	(2.0)
PURCHASING - MAIL/COURIER SERVICES	31.0	30.0	29.0	(1.0)
RISK MANAGEMENT - OPERATIONS	71.0	72.0	73.0	1.0
SUBTOTAL OTHER FUNDS	401.6	412.1	419.8	7.7
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>807.0</b>	<b>834.0</b>	<b>849.3</b>	<b>15.3</b>
<b>ECONOMIC DEVELOPMENT AGENCY</b>				
<b><u>GENERAL FUND</u></b>				
ECONOMIC DEVELOPMENT	47.0	48.0	45.0	(3.0)
SUBTOTAL GENERAL FUND	47.0	48.0	45.0	(3.0)
<b><u>OTHER FUNDS</u></b>				
COMMUNITY DEVELOPMENT AND HOUSING	49.0	49.5	38.0	(11.5)
WORKFORCE DEVELOPMENT	84.0	84.0	75.0	(9.0)
SUBTOTAL OTHER FUNDS	133.0	133.5	113.0	(20.5)
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>	<b>180.0</b>	<b>181.5</b>	<b>158.0</b>	<b>(23.5)</b>
<b>FISCAL GROUP</b>				
<b><u>GENERAL FUND</u></b>				
ASSESSOR	204.5	203.5	212.2	8.7
AUDITOR/CONTROLLER-RECORDER	210.6	216.8	216.4	(0.4)
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	199.4	201.1	201.3	0.2
SUBTOTAL GENERAL FUND	614.5	621.4	629.9	8.5
<b><u>OTHER FUNDS</u></b>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	28.3	28.3	0.0	(28.3)
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	17.0	20.0	26.0	6.0
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	0.0	1.0	1.0	0.0
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	0.0	1.0	0.0	(1.0)
SUBTOTAL OTHER FUNDS	45.3	50.3	27.0	(23.3)
<b>TOTAL FISCAL GROUP</b>	<b>659.8</b>	<b>671.7</b>	<b>656.9</b>	<b>(14.8)</b>



## BUDGETED STAFFING SUMMARY

Department	2006-07 Final Budget	2007-08 Final Budget	2008-09 Final Budget	Change Between 2007-08 & 2008-09
<b>HEALTH CARE</b>				
<b><u>GENERAL FUND</u></b>				
HEALTH CARE ADMINISTRATION	4.0	20.8	21.4	0.6
BEHAVIORAL HEALTH	644.2	766.7	799.6	32.9
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	76.4	85.8	87.5	1.7
PUBLIC HEALTH	840.4	904.3	832.7	(71.6)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	171.4	180.9	180.9	0.0
SUBTOTAL GENERAL FUND	1,736.4	1,958.5	1,922.1	(36.4)
<b><u>OTHER FUNDS</u></b>				
ARROWHEAD REGIONAL MEDICAL CENTER	2,683.4	2,656.0	2,771.3	115.3
SUBTOTAL OTHER FUNDS	2,683.4	2,656.0	2,771.3	115.3
<b>TOTAL HEALTH CARE</b>	<b>4,419.8</b>	<b>4,614.5</b>	<b>4,693.4</b>	<b>78.9</b>
<b>HUMAN SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGING AND ADULT SERVICES - AGING PROGRAM	103.2	133.8	75.6	(58.2)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	28.0	30.0	28.5	(1.5)
CHILD SUPPORT SERVICES	461.5	452.0	440.0	(12.0)
HUMAN SERVICES - ADMINISTRATIVE CLAIM	3,425.0	3,451.0	3,442.4	(8.6)
VETERANS AFFAIRS	18.0	18.0	18.0	0.0
SUBTOTAL GENERAL FUND	4,035.7	4,084.8	4,004.5	(80.3)
<b><u>OTHER FUNDS</u></b>				
PRESCHOOL SERVICES	514.1	527.9	512.7	(15.2)
SUBTOTAL OTHER FUNDS	514.1	527.9	512.7	(15.2)
<b>TOTAL HUMAN SERVICES</b>	<b>4,549.8</b>	<b>4,612.7</b>	<b>4,517.2</b>	<b>(95.5)</b>
<b>LAW AND JUSTICE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	449.0	506.0	537.0	31.0
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6.0	6.0	0.0	(6.0)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,179.2	1,233.4	1,221.3	(12.1)
PUBLIC DEFENDER	221.0	252.6	246.0	(6.6)
SHERIFF-CORONER	3,426.6	3,526.2	3,560.7	34.5
SUBTOTAL GENERAL FUND	5,282.8	5,525.2	5,566.0	40.8
<b><u>OTHER FUNDS</u></b>				
DISTRICT ATTORNEY - SPECIAL REVENUE	37.8	28.0	0.0	(28.0)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	50.8	55.0	43.5	(11.5)
SHERIFF-CORONER - SPECIAL REVENUE	12.0	18.0	18.0	0.0
SUBTOTAL OTHER FUNDS	100.6	101.0	61.5	(39.5)
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>5,383.4</b>	<b>5,626.2</b>	<b>5,627.5</b>	<b>1.3</b>



## BUDGETED STAFFING SUMMARY

Department	2006-07 Final Budget	2007-08 Final Budget	2008-09 Final Budget	Change Between 2007-08 & 2008-09
<b>PUBLIC AND SUPPORT SERVICES GROUP</b>				
<b><u>GENERAL FUND</u></b>				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	10.0	10.0	10.0	0.0
AGRICULTURE/WEIGHTS AND MEASURES	65.7	69.3	69.3	0.0
AIRPORTS	29.5	29.5	30.5	1.0
ARCHITECTURE AND ENGINEERING	26.3	28.0	29.3	1.3
COUNTY MUSEUM	52.7	51.6	50.1	(1.5)
FACILITIES MANAGEMENT	153.4	154.9	147.4	(7.5)
FACILITIES MANAGEMENT - UTILITIES	1.0	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	11.0	12.0	12.0	0.0
LAND USE SERVICES - ADVANCE PLANNING	18.0	18.0	18.0	0.0
LAND USE SERVICES - CURRENT PLANNING	33.0	34.0	34.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	95.2	98.2	98.2	0.0
LAND USE SERVICES - CODE ENFORCEMENT	40.0	41.0	41.0	0.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22.0	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	41.9	42.6	41.4	(1.2)
REAL ESTATE SERVICES	24.0	24.0	23.6	(0.4)
REGIONAL PARKS	127.6	133.7	133.6	(0.1)
REGISTRAR OF VOTERS	40.0	51.5	49.6	(1.9)
SUBTOTAL GENERAL FUND	791.3	821.3	811.0	(10.3)
<b><u>OTHER FUNDS</u></b>				
COUNTY LIBRARY	226.2	251.3	283.0	31.7
COUNTY MUSEUM - MUSEUM STORE	1.8	2.0	2.0	0.0
FLEET MANAGEMENT - GARAGE	92.0	94.5	96.0	1.5
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	386.5	412.4	415.8	3.4
PUBLIC WORKS - SOLID WASTE MANAGEMENT - OPERATIONS	95.8	99.9	104.5	4.6
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.2	1.2	0.0
REGIONAL PARKS - SNACK BARS	1.3	1.3	1.1	(0.2)
REGIONAL PARKS - ENVIRONMENTAL SCIENCE DAY CAMP	1.5	5.9	3.1	(2.8)
SUBTOTAL OTHER FUNDS	810.1	872.5	910.7	38.2
<b>TOTAL PUBLIC AND SUPPORT SERVICES GROUP</b>	<b>1,601.4</b>	<b>1,693.8</b>	<b>1,721.7</b>	<b>27.9</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>12,913.1</b>	<b>13,481.1</b>	<b>13,408.0</b>	<b>(73.1)</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>4,688.1</b>	<b>4,753.3</b>	<b>4,816.0</b>	<b>62.7</b>
<b>COUNTY DEPARTMENTS GRAND TOTAL</b>	<b>17,601.2</b>	<b>18,234.4</b>	<b>18,224.0</b>	<b>(10.4)</b>





**CAPITAL IMPROVEMENT PROGRAM**

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the following funds: CJV, CJS, and CMV.

**Capital Project Funds**

	Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b><u>New Projects</u></b>					
<b>Fund CJV</b>					
Contributions to Other Agencies	1	437,500			437,500
Inter-Fund Contributions	1			350,000	350,000
Structures and Improvements	39	17,025,000	536,300	610,000	18,171,300
<i>Total CJV New Projects</i>	41	17,462,500	536,300	960,000	18,958,800
<b><u>Carryover Projects</u></b>					
<b>Fund CJV</b>					
Contributions to Other Agencies	10	4,311,668			4,311,668
Inter-Fund Contributions	8			788,657	788,657
Land	1	381,000			381,000
Structures and Improvements	147	36,022,767	24,566,363	44,894,370	105,483,500
<i>Total CJV Carryover Projects</i>	166	40,715,435	24,566,363	45,683,027	110,964,825
<b>Fund CJS</b>					
Structures and Improvements	1	20,428			20,428
<b>Fund CMV</b>					
Structures and Improvements	1	4,002,106			4,002,106
<i>Total Carryover Projects</i>	168	44,737,969	24,566,363	45,683,027	114,987,359
<b>Total Capital Project Funds</b>	<b>209</b>	<b>62,200,469</b>	<b>25,102,663</b>	<b>46,643,027</b>	<b>133,946,159</b>

In the 2008-09 final budget, \$19.0 million in new projects are funded, primarily using County discretionary funds. Major projects include additional funding of \$2.9 million for the Barstow Sheriff Sub-Station Remodel and Expansion Project increasing the total budget to \$3.5 million and additional funding of \$1.3 million for the Crestline Library Project increasing the total budget to \$5.5 million. The Board has also approved funding for the design of a new fire station in Ludlow/Amboy and a new office building in Joshua Tree.

Various other infrastructure projects will provide additional funding for existing Heating, Ventilation and Air Conditioning projects at the Redlands Museum and Yucaipa Library, improve water systems, provide electrical and lighting upgrades and equipment replacements at various county facilities, upgrade fire alarm and fire protection systems, provide emergency generators at various facilities including the Devore Animal Shelter, and replace roofs at West Valley Detention Center and several other county office buildings.

Projects approved in prior years but not yet completed total an additional \$115.0 million. The four major carryover projects are the \$47.9 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, the \$7.4 million construction of the Hall of Geological Wonders at the County Museum in Redlands, the \$8.0 million expansion and remodel of the Fontana Courthouse, and \$5.0 million for the design to add 896 beds to the Adelanto Jail Facility. The total estimated budget for the jail



expansion is \$151.0 million and a \$7.0 million ongoing set aside has been included in the budget financing plan for debt service.

The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are three enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.